

# **Intellectual Property**

Policy Type: Board of Visitors

Responsible Office: Division of Technology Commercialization and Economic Development, Office of the

Vice President for Research and Innovation Initial Policy Approved: 05/15/2009 Current Revision Approved: 04/14/2021

## Policy Statement and Purpose -

Virginia Commonwealth University is committed to supporting its employees (including faculty) and students in their new discoveries, creation of original works of authorship and art, and the application and dissemination of those discoveries and works to benefit the public. This policy defines the ownership, distribution, and commercialization of rights associated with intellectual property developed at the university. The purpose of this policy is to

- Support the discovery of new knowledge
- Foster creative expression and innovation at the university
- Provide a framework for ownership of rights in intellectual property developed at the university or through the use of university resources that respects both individual rights and the university's reasonable interests
- Protect the integrity of the research emanating from the university
- Facilitate appropriate commercial development of intellectual property owned by the university
- Encourage and support research and teaching activities of employees (including faculty) and students.

Noncompliance with this policy may result in disciplinary action up to and including termination. VCU supports an environment free from retaliation. Retaliation against any employee who brings forth a good faith concern, asks a clarifying question, or participates in an investigation is prohibited.

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# Who Should Know This Policy —

All university parties and students are responsible for knowing this policy and familiarizing themselves with its contents and provisions.

Definitions ——		

#### Author

A person who creates an original work of authorship qualifying for protection under U.S. copyright law.

# **Computer Software**

A computer program (including, without limitation, microcode, subroutines, and operating systems), regardless of form of expression or object in which it is embodied, together with any users' manuals and other accompanying explanatory materials and any computer database.

#### Contributor

The person(s) listed on an Invention Disclosure form (including and not limited to authors and inventors) who will receive a royalty distribution as described in this policy.

#### Copyright

A form of protection provided by the laws of the United States (U.S. Copyright Statute, 17 U.S.C. Section 101) to "original works of Authorship" including literary, dramatic, musical, artistic and certain other intellectual works, whereby copyright owners may claim, for a limited time, certain exclusive rights to specified works. This protection is available to both published and unpublished works and gives the copyright owner the exclusive right to reproduce, distribute, sell, perform, display or prepare derivatives of the work, and to protect a copyright against infringement. Copyright protection does not extend to an idea, procedure, process, slogan, principle or discovery.

#### **Gross Revenue**

Total amount of money received by the university or its designated licensing entity, in consideration for a license or assignment of university-owned rights to intellectual property.

#### **Intellectual Property**

Any new and useful process, machine, composition of matter, article of manufacture, software, or any original work of authorship subject to copyright protection.

#### Invention

Any new and useful process, machine, composition of matter, life form, article of manufacture, software, or tangible property.

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#### **Invention Disclosure**

A document submitted to VCU Innovation Gateway by which an author or inventor reports creation of an original work of authorship or invention in which the university may claim ownership pursuant to this policy.

#### Inventor

A person covered by this policy who individually or jointly with others makes an invention.

#### **Net Revenue**

Gross revenue minus non-reimbursed direct expenses for intellectual property protection and commercialization.

#### **Outside Professional Activity**

This term has the same definition as in the *Outside Professional Activity & Employment Policy, Research & Continuing Education (Faculty Specific)* policy - Outside professional activity is understood to mean any service rendered by a faculty member to persons or organizations external to the university, without university sponsorship, for the purpose of advancing, applying, or transferring knowledge in a field of endeavor related to the faculty member's employment at the university. Such activity is beyond or in addition to the faculty member's university responsibilities; it generally occurs off-campus and requires only the time and special capabilities of the individual, without significant use of university facilities or supporting services.

#### Significant Use of University Resources

For the purpose of this policy, this means substantial and dedicated support of the university, including sponsored research, other grants received by the university, or materials subject to a material transfer agreement. Utilization of university laboratories or special instrumentation, dedicated services provided by university employees, special financial assistance or extensive use of shared facilities constitutes significant use. In contrast, the use of a computer in a faculty office, other commonly used equipment for teaching and learning activities, use of incidental supplies, and nominal use of university personnel or shared facilities are not considered significant use.

#### **University Party**

Any person engaged, participating in, or directly or indirectly supervising a university research-related activity, including but not limited to a full- or part-time faculty or staff member; VCU official; student assistant; student, fellow, or trainee; visiting faculty member or researcher; volunteer; agent of VCU or the VCU Health System; or, when covered by a sponsored program agreement or other contractual arrangement, a contractor, subcontractor, subawardee, or their respective employees.

#### **University Resources**

University resources include but are not limited to facilities, personnel, equipment, confidential information, supplies, and time designated to perform tasks and obligations in the scope of university employment. Funds and facilities provided by governmental, commercial, industrial, or other private organizations which are administered and controlled by the university shall be considered university resources for purposes of this policy.

#### **VCU Innovation Gateway**

The office tasked with commercializing university inventions within the Office of the Vice President for Research and Innovation

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Contacts ——			
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The Division of Technology Commercialization and Economic Development in the Office of the Vice President for Research and Innovation and the Office of the Provost officially interpret this policy. The Office of the Vice President for Research and Innovation is responsible for obtaining approval for any revisions as required by the policy *Creating and Maintaining Policies and Procedures* through the appropriate governance structures. Please direct policy questions to the senior executive director - Innovation Gateway, Office of the Vice President for Research and Innovation.

Policy Specifics and Procedures	
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For the purposes of this policy, intellectual property is any new and useful process, machine, composition of matter, article of manufacture, software, or any original work of authorship subject to copyright protection. The rights of ownership in intellectual property are protected and defined by law. Typically, inventions are protected under U.S. patent law and original/creative works of authorship are protected under U.S. copyright law. However, some forms of intellectual property such as computer software, may be subject to protection under both patent and copyright laws. In their management and use of intellectual property subject to this policy, university parties are required to comply with applicable federal and state laws and university policies and procedures, including those governing conflicts of interest.

#### I. INVENTIONS

#### **University Ownership of Inventions**

The university owns all right, title and interest in and to inventions developed by any person through significant use of university resources, and by its employees acting within the scope of their employment. Pursuant to this policy and as a condition of accepting employment with the university or using significant university resources, employees as well as non-employees who develop inventions, are required to assign and are deemed to assign to the university all of their rights, title and interest in and to inventions developed within the scope of their employment or through the significant use of university resources. Employees and those using significant university resources must also agree to memorialize this assignment by executing any and all documents deemed necessary by the university to perfect the university's ownership rights in the inventions. However, the university's ownership of these rights does not mean the university solely benefits from commercialization of inventions. To the contrary, the university shares revenues with inventors as set forth in the university's royalty-sharing formula described in section VI.C. below. Whether use of university resources is "significant" is determined by the Office of the Vice President for Research and Innovation. University parties or students with questions or concerns about whether their use of university resources might be deemed "significant" are expected to contact the Division of Technology Commercialization and Economic Development in the Office of the Vice President for Research and Innovation for guidance in advance

Inventions discovered pursuant to sponsored research agreements, grant funding or through significant use of university resources, may be subject to different terms of ownership if such terms have been detailed in an agreement approved by the Office of the Vice President for Research and Innovation.

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The university owns inventions made by a former university employee if the invention was made both (1) with significant use of university resources and (2) while engaging in activity directly arising out of and closely following a period of employment with the university.

Students own their inventions unless they are developed through significant use of university resources, in the student's (or trainee's) capacity as an employee (whether part-time or full-time) of the university, or where the student transferred ownership rights in writing to the university or to another entity. The university does not make claim to inventions made by students while satisfying regular course requirements. With the growing importance of externally sponsored capstone and related projects, student assignment of ownership rights in inventions may, however, be a condition for participation in a course project or capstone, especially where sponsors are sharing confidential data or information needed for completion of the project. In such situations, responsible faculty must ensure that there are one or more comparable projects available for student selection that do not require such assignment and will satisfy the course requirement. Faculty are not permitted to assert ownership of student inventions as a condition of student participation in a course, nor are they permitted to claim personal ownership over or control of student inventions created in courses they teach.

Students and employees (including faculty) of the university have a duty to avoid entering into agreements with other entities that might interfere with the university's ownership rights as set forth herein. If students or employees (including faculty) enter into contractual relationships with a third party that require them to cede or assign rights in inventions, these obligations might conflict with their obligations under university policies. It is each individual's responsibility to raise and address such conflicts with the Division of Technology Commercialization and Economic Development in the Office of the Vice President for Research and Innovation before entering into such contractual relationships and before commencing any university project that may pose such conflicts.

Research data ownership is addressed in the Research Data Ownership, Retention, Access, and Security policy.

#### II. COPYRIGHTS

For the purposes of this policy, a copyrightable work is anything so defined under the U.S. Copyright Statute, 17 U.S.C. Section 101. A summary definition is also found in this policy.

# Ownership of Copyrightable Works

#### A. Faculty

Consistent with academic traditions and in deference to the rights of its faculty, the university treats faculty authors as the copyright owners of works that are created independently and at the faculty member's own initiative for traditional academic purposes. Further, the university recognizes that copyright interests need not be exclusive, and that the goals inherent in copyright protection afford opportunities for collaborative sharing of copyright interests as well as enabling open access in support of the public good.

As used in this section addressing faculty rights in copyrightable works, the following are important:

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- Artistic Works: Creative works such as works of fiction, novels, lyrics, musical compositions/arrangements and recordings, poems, architectural drawings, visual works of art or design, and sculpture.
- Course and Teaching Materials: Works authored as part of or in connection with university teaching. Common examples include syllabi, lecture notes, case examples, examinations, audio or visual recordings, and similar instructional or testing materials.
- Scholarly and Academic Works: Works authored in conjunction with academic or intellectual specialties, such as journal articles, scholarly papers, textbooks, conference presentations, and books.

Faculty authors of artistic works, course and teaching materials, and scholarly and academic works created independently and at the faculty member's own initiative for traditional academic purposes will be treated as the copyright owners of those works, with the following exceptions and conditions:

#### **Exceptions**

- 1. When a copyrightable work is specifically commissioned by the university or is subject to a development agreement with the university, the university retains ownership of the copyright. For example, if the university asks (and a faculty member agrees) to author a specific work needed by the university, write an exhibition catalogue, or create an online course, the university will own the copyright. Such projects must be commemorated in a written exchange or formal agreement between the faculty member and the commissioning department, school or other university entity.
- 2. When a copyrightable work results from significant use of university Resources, the university retains ownership of the copyright. For example, where faculty members create digital projects that require significant university technology and staff resources, the university will typically own or at least share in, the copyright. Such projects must be commemorated in a written exchange or formal agreement between the faculty member and the commissioning department, school or other university entity. When work results from significant use of university resources due to sponsored research or grant funding, the resulting works will be handled in accordance with exception no. 3 below.
- 3. When sponsored research, services, or other activities are subject to an agreement between the university and a third party that contains obligations or restrictions concerning copyright or the use of copyrightable materials, resulting works must be handled in accordance with the agreement. If the agreement does not contain copyright ownership terms, faculty authors own the copyright to any artistic works, course and teaching materials, and scholarly and academic works as defined in this policy.

#### **Conditions**

1. Unless otherwise agreed to in writing, where the university owns the copyright in a work as outlined above, the faculty member retains permanent rights of acknowledgement and attribution thereto, and retains a non-exclusive, perpetual, royalty-free right to use the underlying intellectual content in other teaching and scholarly activities at their discretion.

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2. The university reserves a perpetual, royalty-free, non-exclusive right to use course and teaching materials for non-commercial educational purposes on campus and for institutional purposes such as accreditation.

Faculty are strongly encouraged to deposit copies of artistic, scholarly, and academic works in the university's institutional repository(ies) for preservation, archiving, and public access as considered appropriate by the individual faculty member. Similarly, the university encourages its faculty to explore initiatives aimed at broadening public access to research, scholarship, and the arts, and to consider open access initiatives when appropriate.

#### B. Joint Works

When university parties collaborate to author a copyrighted work, the result can be joint ownership or non-exclusive rights in the work. Collaborators are encouraged to discuss and describe (ideally in writing) the intended disposition of copyright prior to engaging in collaboration that will result in joint works. Disputes regarding joint ownership are resolved by the university's vice president for research and innovation according to the procedures established by that office.

#### C. Students

Students hold the copyrights in original works they author unless they have authored such works in their scope of employment as university employees, through significant use of university resources, or have transferred their ownership rights in writing to the university or to another entity. With the growing importance of externally sponsored capstone and related projects, student assignment of copyrights may, however, be a condition for participation in a course project or capstone, especially where sponsors are sharing confidential data or information needed for completion of the project. In such situations, responsible faculty must ensure that there are one or more comparable projects available for student selection that do not require such assignment and will satisfy the course requirement. Faculty are not permitted to assert ownership of student copyrights as a condition of student participation in a course, nor are they permitted to claim personal ownership over or control of student copyrights created in courses they teach.

#### D. Works of University Employees Who are Not Faculty Engaged in Teaching or Research

Copyrightable works created within the scope of university employment by individuals who are not faculty engaged in teaching and research are considered works "made-for-hire" under the Copyright Act, and the university owns the copyright. In cases where university employees, within the course and scope of their employment, create artistic works, course and teaching Materials, or scholarly and academic works as defined in the section on faculty above (section II.A.), the university will work collaboratively with the individual to ensure that fair and equitable treatment of rights to attribution and reuse are reasonably addressed. If the works are to be owned by the individual author, such projects must be commemorated in a written exchange or formal agreement between the employee and the commissioning department, school or other university entity.

#### **III. COMPUTER SOFTWARE**

The university owns all patents, copyrights and other intellectual property rights in computer software that is developed by university parties or students (1) subject to a sponsored research agreement between the

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university and a third party, (2) authored by or invented by individuals while acting within the scope of their university employment, or (3) authored or invented with significant use of university resources. In such circumstances, computer software must be disclosed through submittal of an invention disclosure pursuant to this policy, regardless of whether the computer software is subject to patent protection, copyright protection or another form of intellectual property protection.

Open source software is computer software that is available in source code form, for which the rights normally reserved for copyright owners have been granted to others to encourage open development and improvement. Employees (including faculty) and students are responsible for knowing and complying with the terms and conditions of applicable software licenses prior to using open source software. The university supports the use and development of open source software and the contribution of such software to the open source community. However, before undertaking such contributions, university parties are expected to ensure they have the rights to share the software, and that the sharing of the software complies with university policies, laws, and any licenses for underlying software. Prior to utilizing open source software as part of a sponsored program or research project, university parties must consult with the Division of Sponsored Programs to ensure compliance with sponsored project agreements.

#### IV. OWNERSHIP DISPUTE RESOLUTION

When there is a dispute between the university and inventor(s) over ownership of intellectual property, the author or inventor may request that the dispute be resolved by the vice president for research and innovation according to the procedures established by that office.

#### V. RESPECT FOR THE INTELLECTUAL PROPERTY RIGHTS OF OTHERS

The university expects students and employees (including faculty) to respect the intellectual property rights of others and comply with applicable laws in their teaching, learning, research, creative, and other university activities. "Use" of a work includes using, adapting, copying, distributing, displaying, or performing a work, including making a work available to others through online or other media. The university also supports principles of fair use in teaching, learning, research and creative activities consistent with U.S. laws regulating intellectual property and judicial interpretations thereof. University parties are expected to seek guidance from VCU Libraries and/or the Office of University Counsel when questions regarding copyright compliance and fair use arise.

#### VI. UNIVERSITY MANAGEMENT OF INTELLECTUAL PROPERTY

#### A. Invention or Authorship Reporting

University parties who have created an invention or original work of authorship in which the university may claim an interest must disclose the invention or work to VCU Innovation Gateway **prior to disclosure to the public**. Failure to disclose an invention or work in a timely manner may result in loss of value of the invention.

Employees who believe that they have created intellectual property not owned by the university (because, for example, they believe the work was not created within the scope of employment or using significant university resources), are not permitted to commercialize such inventions or file (or assist others to file) patent applications for such works, without providing at least 30 days' notice and a brief written summary of

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the inventions and the circumstances of the inventions to VCU Innovation Gateway. Such disclosures are not required in situations where an employee has a reasonable belief that the intellectual property is a work of authorship (copyrightable work) as defined herein.

#### B. Protection and Commercialization

To provide maximum benefit to the university, the public, and the inventors or authors, the university will evaluate each work of authorship and invention disclosed to VCU Innovation Gateway for potential commercial value. Where it is deemed appropriate, and in consultation with the inventors or authors, the university will seek to protect and commercialize the work or invention. The university is permitted to license or assign the university's rights and to select and use outside resources for commercialization of intellectual property in the university's best interest. The university will use best efforts to seek reimbursement for its protection and commercialization expenses from the licensee or assignee of intellectual property. In those cases, all monies received through commercialization will be distributed as net revenue according to the royalty sharing formula below.

In the rare event that the licensee or assignee does not reimburse the university for all protection and commercialization expenses, the university will apply monies received through commercialization (gross revenue) to the non-reimbursed direct expenses for each specific intellectual property, but never more than 67% of any individual payment. The net revenues (Gross Revenue minus the amount applied to direct expenses) will be shared with the authors and inventors according to the royalty sharing formula in this policy. Once all direct expenses are reimbursed, all monies received will be distributed as Net Revenue according to the Royalty Sharing Formula.

#### C. Royalty Sharing Formula

Net revenues will be distributed according to the formula below:

Semi-annually, forty percent (40%) will be paid to the contributor(s), or their heirs, successors, or assignees, ten percent (10%) to the contributor's department(s), ten percent (10%) to the contributor's school(s), and forty percent (40%) to the university licensing entity.

Individual contributors are to receive their portion of the contributor share as indicated and agreed to in writing by all contributors listed on the invention disclosure. In the absence of an agreement between the contributors, and unless a dispute has been filed with Office of the Vice President for Research and Innovation prior to acceptance of the invention disclosure, net revenues will be distributed equally among all listed contributors.

#### D. Release of Intellectual Property

When the university determines that it will not commercialize university-owned intellectual property, that releasing the intellectual property to the inventor(s) or author(s) will not violate the terms of an external funding agreement, and that it is in the best interests of the university and the public, the university will agree to a release and in such cases will assign all interest it holds or has the right to hold in the work or invention to the author(s) or inventor(s) in shares equivalent to the percentage of contribution listed on the

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invention disclosure, or such other shares as the author(s) or inventor(s) agree to in writing. The university is not required to market, protect or license any intellectual property released to the author(s) or inventor(s).

Release of works or inventions may be conditioned upon agreement by the author(s) or inventor(s) to all of the following:

- 1. To reimburse the university for costs incurred by the university if and when the author(s) or inventor(s) receive revenue from that intellectual property.
- 2. To grant back to the university an irrevocable, perpetual, royalty-free, non-exclusive, worldwide right and license to use the intellectual property for its research and education purposes and a right to grant the same rights to other non-profit institutions.
- 3. To share a percentage of future revenues received by the author(s) or inventor(s) for the work or invention with the university.
- 4. To other terms or conditions reasonably requested by the university.

Assignments of intellectual property may be subject to university conflicts of interest and conflicts of commitment policies, which may present limitations to the assignee, including limiting the assignee's use of the work or invention at the university. Employees (including faculty) are responsible for ensuring their actions related to invention, commercialization, or assignment of intellectual property adhere to law and university policy regarding conflicts of interest and outside professional activities.

This policy addresses inventions and original works of authorship. The University Trademarks & Licensing policy, the Outgoing Sponsorships, Advertising and Endorsement policy, as well as VCU's brand standards provided by the Division of University Relations address use of the university's trademarks.

- 1. Procedure for Disclosing Inventions and Original Works of Authorship: In order to protect the rights of inventors, authors and the university, prior to public disclosure, authors and inventors are required to report all works of authorship and inventions in which the university may claim an interest to the VCU Innovation Gateway in the Office of the Vice President for Research and Innovation. Special procedures relevant to these processes are posted on the website of the Office of the Vice President for Research and Innovation.
- 2. Cooperation with the University in Defending and Prosecuting Patents: Upon request, inventors must execute appropriate assignments conferring ownership rights to the university. Further, they must cooperate with the university in patent prosecution(s), and any defense against patent infringement. Special procedures relevant to these processes are posted on the website of the Office of the Vice President for Research and Innovation.
- 3. Dispute Resolution (Copyright): If a dispute arises regarding application of this policy related to works of authorship that are not works owned by faculty, the author may present the dispute to the Office of the Vice President for Research and Innovation for resolution according to policies or procedures established by that office. Special procedures relevant to these processes are posted on the website of the Office of the Vice President for Research and Innovation. The decision of the vice president for research and innovation is final in resolving such disputes.

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4. Dispute Resolution (Inventions): If a dispute arises regarding application of this policy relating to inventions (including computer software) that cannot be resolved, the inventor may present the dispute for resolution by the Office of the Vice President for Research and Innovation as described herein or according to policies or procedures established by that office. Special procedures relevant to these processes are posted on the website of the Office of the Vice President for Research and Innovation. The decision of the vice president for research and innovation is final in resolving such disputes.

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1. Invention or Copyright Disclosure Form

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- 1. VCU Policy: Research Data Ownership, Retention, Access, and Security
- **2.** VCU Policy: Conflicts of Interest in Research
- 3. VCU Policy: University Trademarks & Licensing
- **4.** VCU Policy: Outgoing Sponsorships, Advertising and Endorsement
- **5.** VCU Policy: Outside Professional Activity & Employment Policy, Research & Continuing Education
- **6.** <u>Innovation Gateway Technology transfer process</u>

# Revision History —

This policy supersedes the following archived policies:

03/22/2018	Intellectual Property
05/21/2010	Intellectual Property
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# FAQ —

1. I have made/discovered an invention (that can be protected under patent law) in connection with other individuals at VCU who have contributed to the invention over time. Who owns this invention?

If you have made the invention within the scope of employment or using significant university resources, the university likely owns the invention. Under this policy, inventors must report any

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invention to the university and must make an honest and good faith effort to properly credit all those who have significantly contributed to the invention, so that these individuals may also fairly share in any revenue obtained by the university.

# 2. I am a faculty member and have recorded my lectures. Who owns the copyright in the recordings?

You own the recording. Rights to course and teaching materials are defined in this policy. Unless subject to an exception resulting from the university's special investment in development of a course, if you are a teaching or research member of the faculty, you own the copyrights in your lectures, subject to the limited institutional rights reserved in this policy.

3. I authored a scholarly work arising out of research conducted under a sponsored project grant. Who owns the copyright in the work?

Sponsorship agreements can include intellectual property clauses that stipulate alternative ownership arrangements from this policy in which case the grant terms govern. Absent such requirements, if you are a teaching or research faculty member, you own the copyright to any scholarly work you author as defined in this policy.

4. I created an invention (that can be protected under patent law) while on sabbatical or during outside professional activity. Who owns the rights in the invention?

The university generally retains ownership of inventions discovered or reduced to practice by employees while participating in sabbatical or other external activities if they receive salary from the university during or for such activity. Exceptions to this rule may be approved in advance by the vice president for research and innovation. All employees must be careful when engaging in outside professional activity that may involve an external request for ownership of inventions. If inventions are solely produced and funded by a third party during approved outside professional activity, the university will not assert ownership. Prior consultation with the vice president for research and innovation is strongly encouraged to avoid future conflicts or misunderstandings.

5. May I assign a course project that uses a social media platform, software or data that in turn requires students to assign their resulting intellectual property to the platform provider or a third party?

A course project may require assignment of student ownership rights. However, the university expects faculty to ensure that there are one or more comparable projects available for student selection that do not require such assignment and will allow the student to satisfy the course requirement.

6. Who owns a graduate student's thesis project undertaken under the guidance of a principal investigator ("PI") and whose research funding sponsored the research?

Graduate students own the copyrights in their theses/dissertations as authors of those works. The data and any inventions created through the laboratory's funded research are owned by the university or as determined by relevant grant terms. Graduate students are expected to seek and

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accept appropriate guidance from their PI(s) with respect to the timing of theses or dissertation-related publications that involve laboratory research, joint research, or in cases where multiple authors have rights to acknowledgement and attribution.

#### 7. Are all works that result from VCU funding always subject to VCU ownership?

An exception to this policy's intellectual property terms for university ownership may be detailed in a writing approved by the Office of the Vice President for Research and Innovation. If the grant terms or related written terms do not specify ownership of resulting intellectual property, then intellectual property ownership is determined according to this policy.

## 8. What happens to copyrights when a faculty member leaves the university?

Copyright ownership would remain the same as outlined in the policy; however, individuals leaving the university are expected to work with their department chair and/or the Office of the Vice President for Research and Innovation to take steps to ensure appropriate rights for all interested parties are retained and documented.

9. I am an affiliate faculty, adjunct faculty, or I have another designation other than teaching and research faculty, and I have authored course and teaching materials as part of traditional teaching duties or scholarly and academic works as part of traditional research or scholarly duties. Who owns the copyrights?

All individuals engaged in traditional teaching or scholarly activities will be considered faculty authors as described in section II.A. of this policy. Any other employees who anticipate authoring artistic works, course and teaching materials, or scholarly and academic works as part of their assigned duties at VCU must work with their department, school, or other university entity to commemorate copyright ownership in a written agreement prior to commencing authorship of a work.

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